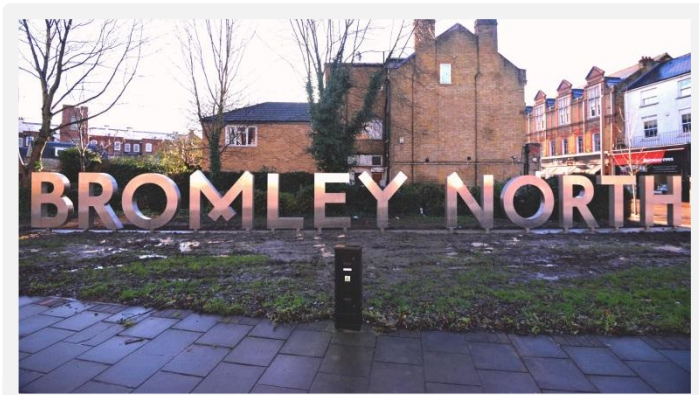


Renewal and Recreation PORTFOLIO PLAN UPDATE 2015/16



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Introduction

The purpose of this report is update members on the achievements of the Renewal & Recreation portfolio in line with the plan for 2015/16.

The portfolio's key objectives for 2015/16 were:

- Attract private sector investment to increase the vitality of our town centres. For example, in Bromley Town Centre we established a successful Business Improvement District and are in discussion with a prospective developer regarding Churchill Place.
- Attract further external funding to bring about long term benefits to public spaces and local infrastructure. This included public realm and town centre improvement schemes in all major town centres: Bromley, Beckenham, Orpington and Penge, and working with Network Rail in Bromley to consider options for both Bromley North and Bromley South stations to increase capacity.
- Explore different approaches to management of cultural assets and recreational services to sustain their future, working with communities. For example, supporting businesses in Bromley to establish a Business Improvement District, giving local businesses direct say about the management of their town centre. We have worked with the community at Crystal Palace to establish a new form of governance and a sustainable business model for Crystal Palace Park.
- Encourage new developments to support economic growth in the borough's key business areas. For example, at Biggin Hill we will develop infrastructure and investment plans to determine what steps to take to generate business growth. We will test the feasibility of an Aviation Training and Enterprise Centre adjacent to Biggin Hill Airport, and we will progress plans for Biggin Hill Memorial Museum, using £1million donated by HM Treasury and section 106 funds assigned for this purpose.
- Secure the quality of our borough and identify regeneration potential by consulting on and submitting the new Local Plan to the Secretary of State for consideration.

Outcome 1: Vibrant, Thriving Town Centres

Aim 1	Support the vitality of Bromley town centre, including continued delivery of the Bromley Area Action Plan	Status	Comments
<p>By March 2016, we will have</p> <p>Continue delivery of the Bromley Area Action Plan</p>	<p>1.1 Draft a revised planning policy for Bromley North Station (Site A), re-engage development partners (Network Rail) and draft the Heads of Terms for a development agreement.</p>	<p>Partially achieved</p>	<p>A revised planning policy for former Opportunity Site A is currently being consulted on via the Local Plan review. In support of this review the Council is currently undertaking a massing and viability assessment of the development of the site.</p> <p>This work is still ongoing and currently being refined before being consulted on with stakeholders.</p> <p>Prime Place, following the massing study and consultation are going to test planning assumptions by submitting a planning application for a first phase on Sherman Road which will kick-start negotiations between network rail and Bromley Council as to the viability of the scheme.</p> <p>This is anticipated to take place by the end of the calendar year.</p>
	<p>1.2 Marketed and begun disposal of Site B (corner of Tweedy Road and London Road).</p>	<p>Achieved</p>	<p>Bid analysis is now underway and a report to Executive in Nov 2016 is anticipated.</p>

	1.3 Support the development partner Cathedral Hotels Ltd to achieve planning consents and commence works on the former Town Hall (Site C).	Achieved	The commitment to the mid November 2016 extension is currently on track for contract completion.
	1.4 Completed a Masterplan to inform development options for Bromley Civic Centre (Site F)	Achieved	Masterplan approved by the Executive committee in June 2016 – works to appoint consultancy team via the TFM framework are ongoing. Consideration is now also being given to how to dispose of the residential development to fund the delivery of the broader strategy. This may include a planning submission to assist the marketing.
	1.5 As per the revised development strategy for Churchill Place (Site G), explore options for a residential led mixed use scheme for this location. We will have submitted a Housing Zone bid to secure funds from the Mayor of London to support subsidising land purchase and infrastructure development to unlock growth. If this is successful, we will begin work on the tender documents designed to secure a development partner for this site.	Achieved	Housing Zone designation approved on 17 th March 2016. Procurement of development partners has commenced using the GLA London Development Panel. Tenders submission from the shortlisted bidders are due on 21 October 2016 and Executive Committee approval will be sought in January 2017.
	1.6 Work with Network Rail to examine future development and capacity options for Bromley South Station (Site J)	Partially achieved	Montagu Evans is currently engaged to test the viability of massing on the site with an initial assessment due in Oct 2016.

	1.7 Finalised and delivered the public realm and public arts scheme for Bromley South Central/Westmoreland Road (Site K) to enable the new development to open. Deliver other improvements to Bromley Town Centre	Not achieved	Development of the final designs for the public art installation is still ongoing.
Deliver other improvements to Bromley Town Centre	1.8 Begun work on public realm improvements to the central pedestrian area of Bromley town centre	Not Achieved	<p>The detailed design phase of the ground plane design will be completed by the end of September 2016.</p> <p>A report will go to the Renewal & Recreation Policy and Development Scrutiny Committee on 10th November 2016. This will include details of the design, implementation timetable and budgets costings.</p> <p>This report will include an options appraisal for the delivery of a market in Bromley Town Centre including the proposed management arrangement.</p>
	1.9 Complete a review of the operation, configuration and location of existing town centre markets and seek investment to ensure that market facilities are fit for purpose and attracts additional footfall and spend into the town. The recommendations from the review will be implemented in 2016/17	Partially Achieved	<p>Surveys of businesses and shoppers / visitors and a technical review of the market were undertaken in 2015/16 resulting in a spatial and financial model for a redesigned market.</p> <p>Further work to refine the model has been required since to adapt to the evolving designs for the Public Realm - still ongoing.</p> <p>Approval for funding to remodel the market will now be sought at the Executive Committee in November 2016.</p>

	1.10 Establish a Business Improvement District for Bromley, should there be a successful ballot in November 2015.	Achieved	Worked with the BID working group and their delivery contractor to prepare for ballot, which was successful, and post-ballot to ensure that the Bromley BID company was launched at beginning of April 2016.
Lead Officers	Kevin Munnely (1.1 – 1.8) and Martin Pinnell (1.8 – 1.10)		
Resources	Growth Fund Section 106 monies Mayor of London Town Centre Development Fund LPSA Housing Zone funding (if application is successful).		

Aim 2	Support and develop the vitality of Beckenham	Status	Comments
By March 2016, we will have	2.1 Secured outline design approval for the public realm improvements in Beckenham town centre to enable completion of the detailed design. We will also have begun procurement of a contractor to implement improvements during 2016/17. We will have engaged with local businesses to ensure the workability of the scheme.	Partially achieved	Transport for London is providing £3,296,000 towards the scheme. Subject to Members' approval at the October 2016 Executive Committee, material orders will be placed, enabling works will start in November and the main works will begin on site in early 2017.
	2.2 Supported Copers Cope Residents Association to utilise £47k of section 106 monies to make improvements to Beckenham Green including improved facilities to enable events and markets to make use of the location.	Achieved	£47k was spent on the improvements in February 2016.
	2.3 Supported the Beckenham Town Centre Team to deliver improvements to alleyways in Beckenham town centre utilising funding from the Mayor of London.	Achieved	The Alleyway project was successfully delivered and signed off by the GLA on behalf of the Mayor of London. This resulted in improvements to 11 of the town's alley ways (including lighting, decoration and signage / way finding) and all alley ways named.
	2.4 Achieved the Purple Flag Award for Beckenham, which is a night time economy standard to ensure a quality night time environment.	Achieved	Purple Flag standard successfully achieved for Beckenham TC following a rigorous accreditation process involving audit by independent inspectors.
Lead Officers	Kevin Munnely (2.1 – 2.2) AND Martin Pinnell (2.3 – 2.4)		
Resources	Transport for London Section 106 monies Mayor of London		

Aim 3	Support and develop the vitality of Orpington	Status	Comments
By March 2016, we will have	3.1 Secured funding through a New Homes Development Bid for public realm improvements for Walnuts Square area. We will have supported the developer to complete the cinema development and integrated this development into the overall design for public realm improvements.	Achieved	Approval for design will be sought from the Renewal and Recreation Committee in September 2016. If approved, work will begin on site in Winter 2016/17.
	3.2 Established a programme of business support for businesses in Orpington based on the funding agreement for the New Homes Bonus, for delivery by the Business Improvement District (Orpington 1st) in 2015/16 and 2016/17.	Achieved	The specification for business support in Orpington agreed with Orpington 1st as delivery partner - and the BID has delivered as per schedule during 2015/16 with local businesses and start-ups accessing and benefiting from the support. This programme is carried forward into 2016/17 as per New Homes Bonus funding agreement.
	3.3 Established an improved market offer on Orpington High Street using £25k of funding provided by the New High Streets Fund	Achieved	Orpington 1st used the dedicated funding to acquire the necessary infrastructure (gazebos, tables etc.) and to run at least 5 enterprise markets on the High Street. New entrepreneurs and other small businesses took advantage of these markets to test trade new products / services.
Lead Officers	Kevin Munnely (3.1) AND Martin Pinnell (3.2 – 3.3)		
Resources	Planning budgets High Streets Fund New Homes Bonus		

Aim 4	Support and develop the vitality of Penge	Status	Comments
By March 2016, we will have	4.1 Engaged design consultants to design an improvement scheme for shop fronts and begun delivery of improvements, which are to be completed in 2016/17. This project is being funded by the New Homes Bonus fund.	Achieved	<p>It is proposed that the Shop front improvement scheme will build on the work undertaken by consultants Designed by Good People during the Outer London Fund Round One project “What if Penge” in 2011, which identified a number of opportunities for improvements to shop fronts and building facades on the High Street.</p> <p>Initial work during September and October 2016 will focus on signing up potential recipients. Following the successful outcome of the Bromley North Village shop improvement scheme it is proposed to adopt a similar delivery model. The Council will be undertaking a tendering exercise in October to procure a consortium of contractors, architects and designers to implement the shopfront improvements.</p>
	4.2 Commissioned design consultants to develop the outline plan for improved way finding and public realm improvements in Penge town centre. This project is being funded by the New Homes Bonus fund.	Partially achieved	<p>Transport for London have approved an additional £450,000 towards bus route and junction improvements scheme for Penge High Street. This work has been incorporated into the proposed improvement works funded from the New Homes Bonus settlement.</p> <p>Both improvement proposals were presented</p>

			to the public at the Penge Forum meeting on the 3 rd March at Christ Church Hall, Anerley. It is anticipated that the main works to the High Street will commence in November 2016, with the main public realm improvements to the Squares following in the New Year.
Lead Officer	Kevin Munnely		
Resources	New Homes Bonus		

Aim 5	Promote business investment and development in the borough's key commercial and industrial areas and employment priority zones	Status	Comments
By March 2016, we will have	5.1 Developed infrastructure and investment plans for Biggin Hill and the Cray Business Corridor. These plans will identify what steps the Council should take to generate business growth in these areas and engage with land owners to determine a strategy and supporting infrastructure required to implement the recommendations.	Partially achieved	<p>Draft development options for the redevelopment of the West Camp Estate were presented to Members and stakeholders in July 2016. These included plans for the creation of an enterprise centre Aviation and Technology college.</p> <p>Further work is being undertaken to address heritage and highway issues</p> <p>Exploration of opportunities for growth in the Cray Corridor is still ongoing with the owners of the identified strategic sites. Discussions are taking place with commercial developers concerning potential investment options and these will be reported to the Strategic Asset Management Group in the autumn.</p>

	5.2 Undertaken feasibility investigations and business planning for an Aviation Training and Enterprise Centre at Biggin Hill in partnership with the Greater London Authority, Local Enterprise Partnership, Bromley College, Biggin Hill Airport and the Locate Partnership.	Achieved	Draft development options have been completed and are being consulted on with stakeholders. Work is currently focusing on addressing highway issues and the completion of a business case for the enterprise centre. Discussions are ongoing with the GLA, Bromley College, Biggin Hill Airport and the land owners.
Lead Officers	Lead Officers		
Kevin Munnelly	Kevin Munnelly		

Outcome2: Protection, conservation and enhancement of the natural and built environment

Aim 6	Prepare an up to date Local Plan setting out policies for development in the borough over the next 15 years	Status	Comments
By March 2016, we will have	6.1 Consulted on potential draft site allocations for the Local Plan and reported responses to Members for consideration.	Achieved	Consultation on draft site allocations, further policies and designations undertaken in September/October 2015, and updates provided to Members.
	6.2 Prepared a Draft Local Plan for formal Regulation 19 consultation. Following consultation, we will submit the draft Local Plan to the Secretary of State for consideration.	Partially achieved	Preparation for Draft Local Plan continued with delays following government changes as identified in initial risks Report Development Control and Executive Committees in July 2016 sought agreement

			to Draft Local Plan for consultation Autumn 2016
	6.3 Prepare an Infrastructure Delivery Plan identifying the infrastructure required to deliver the growth and vision in the Local Plan	Partially achieved	Preparation of Infrastructure delivery Plan is ongoing alongside Local Plan.
Lead Officers	Mary Manuel		
Resources	Existing Planning revenue budgets		

Aim 7	Develop a Bromley Community Infrastructure Levy (CIL)	Status	Comments
By March 2016, we will have	7.1 Undertaken viability work in relation to the potential Bromley CIL	Partially achieved	This is still ongoing. The viability report is subject to clarification of Local Plan policies and Central government review on CIL due in the Autumn.
	7.2 Published and consulted on a Preliminary Draft Charging Schedule and a Regulation 123 Infrastructure List. Prepared a draft revised Supplementary Planning Documents Planning Obligations incorporating the Affordable Housing Supplementary Planning Document.	Not achieved	Delays to development of the Local Plan have had an impact on preparation of the CIL.
Lead Officers	Mary Manuel		
Resources	Existing planning revenue budgets		

Aim 8	Ensure the ongoing effectiveness of planning regulatory functions	Status	Comments
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By March 2016, we will have	8.1 Made considered determinations of planning applications within a reasonable period of time, acknowledging national targets whilst focussing on delivering a quality outcome for the borough	Partially achieved	<p>The performance measures are:</p> <ul style="list-style-type: none"> - Determined 60% of major applications within 13 weeks of receipt - Determined 65% of minor applications within 8 weeks of receipt - Determine 80% of other applications within 8 weeks of receipt <p>Our overall achievement for 2015/16 was 72% for Majors, 61% for Minors and 77% for Others. However, in the last half of the year 2015/16, performance rose to target levels: - 85% for Majors, 73% for Minors and 84% for Others. This level is sustained in 2016/2017 to date.</p>
	8.2 Protected tress, listed buildings and conservation areas in the borough	Achieved	<p>The response to requests for Tree Preservation Order information has been much improved by the introduction of on-line data via the Council website. Tree and Conservation officers gave inputs to relevant planning applications throughout 2015/16, so as to protect trees, conservation areas and listed buildings.</p>
Lead Officers	Jim Kehoe		
Resources	Existing planning revenue budgets		

Outcome 3: Enhance opportunities for leisure, cultural activities and community led services

Aim 9	To implement the 2014 library strategy to consider new ways of delivering library services in challenging financial circumstances	Status	Comments
By March 2016, we will have	9.1 Selected community management partners to deliver library services at up to six community libraries, which include Burnt Ash, Hayes, Mottingham, Shortlands, Southborough and St Paul's Cray.	Achieved	In January 2016 Community Links Bromley was awarded preferred bidder status and invited to submit its final business plan. A final report on this will be submitted to the Renewal & Recreation Policy and Development Scrutiny Committee on 20 th September 2016.
	9.2 Completed soft market testing of the whole library service in partnership with the London Borough of Bexley. Depending on the outcome of this exercise, the Council's Executive committee will be asked to decide if they should undertake a tender process to jointly commission library services with Bexley. Should they take a decision to go ahead, we will have begun a tender process to identify a delivery partner.	Achieved	Following soft market testing The Executive decided at its meeting on 20th November 2015 to proceed with a joint tender exercise for the library service (including the Shared Service). The invitation to tender was published in March 2016. An interim report will be submitted to Renewal & Recreation Policy and Development Scrutiny Committee on 20th September 2016.
	9.3 Explore options for the upgrade and re-development of library facilities, as identified in the Library Strategy 2014.	Achieved	The Chislehurst Library site was marketed for redevelopment and in January 2016 a development partner, Milnngate, was appointed. Detailed plans are being developed and Heads of Terms have been agreed which will be taken to October 2016 Executive Committee for ratification.
Lead Officers	Tim Woolgar, Hannah Jackson and Colin Brand		

Resources	Existing revenue budgets The Council's corporate commissioning budget
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Aim 10	Develop the borough's cultural offer	Status	Comments
By March 2016, we will have	10.1 Progressed plans for a new form of governance with a sustainable business model to manage Crystal Palace Park	Achieved	<p>Community Links were contracted to independently set up a shadow board. The board member positions were advertised and nine board members have been appointed.</p> <p>The new governance board will meet formally for the first time in September 2016.</p> <p>A new business model is being developed by Fourth Street with a first draft due autumn 2016.</p> <p>A member briefing day is to be arranged on site in autumn 2016.</p>
	10.2 Commenced delivery on site of £2.4million Improvement Scheme in Crystal Palace Park, including the delivery of capital projects and a Community Grants programme.	Achieved	<p>Improvement work in the Park is underway, with the following having been completed already:</p> <ul style="list-style-type: none"> - Removal of turnstiles and creation of new access points - Conservation of the Standing Iguanodon - Conservation and repair of the Sphinxes - Conservation and repair of the South Terrace steps. <p>Conservation of further dinosaurs, repairs to the weir, landscaping works and installation of new interpretation of the dinosaurs is</p>

			<p>underway.</p> <p>15 projects have been funded by the Community Grants programme so far including the Information Centre Project by the Friends of Crystal Palace Park.</p>
	10.3 Relocated local history exhibitions to Central Library improving exhibitions and increasing access.	Not achieved	<p>Installation of the borough's Historic Collection exhibitions was delayed as no bids were received the first time the contract was put out for tender and the tender had to be republished.</p> <p>Then further delays were caused by the library being a public space. Exhibition installation could not take place during the exam period or Summer Reading Challenge therefore installation started during the last week of August 2016.</p> <p>Installation will be complete by the end of September 2016.</p> <p>Feedback will be collected and assessed by end of December 2016.</p>
	10.4 Completed feasibility works and appointed architects to develop plans for a new Memorial Museum at Biggin Hill	Achieved	<p>Architects have been appointed and scheme has been developed to RIBA Stage 2.</p> <p>Exhibition designers have been appointed and have developed exhibition designs to RIBA Stage 2.</p> <p>Community consultation has been undertaken and over 900 people have been</p>

			<p>consulted on the plans.</p> <p>A first round Heritage Lottery Fund bid has been submitted.</p> <p>A governing Trust has been established.</p> <p>A self-sustaining business model for the museum has been developed as part of a first draft of the project business plan.</p>
Lead Officers	Lydia Lee (10.1 – 10.4) and Hannah Jackson (10.1)		
Resources	<p>10.1 Capital programme</p> <p>10.2 Allocated funds from the Mayor of London and the Council's capital programme</p> <p>10.3 Capital programme</p> <p>10.4 £1m funding from HM Treasury, section 106 monies</p>		

Aim 11	Enhance the borough's leisure facilities	Status	Comments
By March 2016, we will have	11.1 Awarded a 25 year management contract for the operation and management of the Churchill Theatre	Achieved	The contract was awarded to Qdos Ltd.
	11.2 Identified a suitable developer and awarded a contract for a mixed use development to include a community hub, housing and public realm work and a new gymnastics centre at Chipperfield Road, St Paul's Cray.	Partially Achieved	Consultants have been appointed to progress with the development of an optimal planning brief with planning brief with a view to taking the site to market in early 2017.
	11.3 Agreed a lease for Blackheath and Bromley Harriers to undertake the management and maintenance of Norman Park Athletics Track.	Partially achieved	Discussions have been ongoing with the Running club and Sport England. A Feasibility Study for an upgrade to the facilities has been completed and is being consideration by Blackheath and Bromley

			<p>Harriers.</p> <p>Any active lease agreements will be dependent on the club securing a major grant (£1m+) from Sport England to contribute to the costs of upgrading the facility.</p>
Lead Officers	John Gledhill		
Resources	Existing Culture & Leisure budgets		